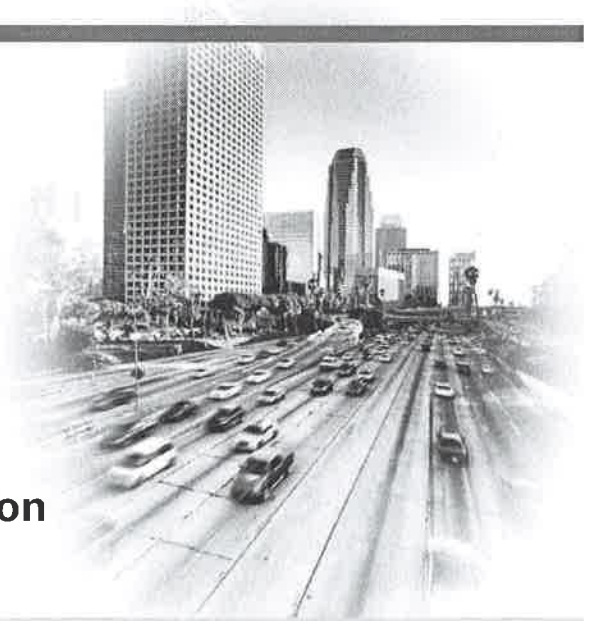


EXHIBIT C

Quality Transportation Solutions

**Why
Choose
RK?**

- Innovation
- Experience
- Reputation
- Expertise
- Creativity
- Client Satisfaction



**RK
Solutions**



**Transportation
Planning**

- Traffic Impact Studies
- Transportation Planning
- Transportation Demand Management
- Homeowner Association Traffic Review
- Parking Demand Studies
- Engineering and Speed Surveys
- Traffic Calming



**Traffic Engineering
& Design**

- Traffic Signal & Signing/ Striping Plans
- Traffic Control Plans
- Traffic Engineering Studies
- Parking Lot Layouts
- Traffic Calming Design
- Traffic Signal Coordination Analysis
- Routes to School



**Environmental
Engineering**

- Noise and Air Quality Studies
- Sound Barrier Analysis
- General Plan Noise
& Air Quality Elements
- Noise Ordinance Compliance
- Room to Room Acoustical Analysis
- Noise and Air Monitoring/ Analysis

Contact

Robert Kahn, P.E.
Founding Principal

Rogier Goedecke
President

4000 Westerly Place
Suite #280
Newport Beach, CA 92660
Ph. – 949.474.0809
Fax – 949.474.0902
E-mail – info@rkengineer.com
<http://www.rkengineer.com>

Quality Transportation Solutions

Community Traffic Calming

Besides its power to improve the livability of a neighborhood, the beauty of traffic calming is that it can be applied **economically** and **flexibly** to meet the individual needs of a community. The goal of traffic calming is to make our streets **safer** and more **comfortable** for all users and residents.

Homeowner Association Reviews
Traffic Control Review
Speed Limit Review
Traffic Calming
Planning/ Design
Community Parking Studies
Pedestrian Facilities
Sight Distance Review
Signing and Striping Design



Traffic Calming is a system of **design** and **management** strategies that aim to **balance** traffic on streets with other uses. It is founded on the idea that people should be able to walk, meet, play, shop and even work alongside cars - but not dominated by them.

**RK Can Utilize These
Tools to Create a
Custom Solution to
Maximize Effectiveness
Within a Community**

- Road Humps, Speed Tables, and Traffic Cushions
- Striping to narrow the perceived width of the street.
- Diagonal/Parallel Parking
- Widening Sidewalks/Narrowing Streets and Traffic Lanes
- Bulbs - Chokers - Neckdowns
- Chicanes
- Roundabouts /Traffic Circles
- Raised Medians
- Tight Corner Curbs
- Diverters
- Pavement Texture (Pavers or Stamped Concrete/Asphalt)
- Changing One-Way Streets to Two-Way
- Road Closures

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Quality Transportation Solutions

Traffic Signal Timing and Coordination

Linking signals along a corridor reduces stop-and-go driving, benefiting air quality and public safety.

The goal of signal coordination is to significantly reduce air pollution, stops, delays, driver frustration and fuel consumption by **optimizing** the travel times, safety and traffic flow along arterial corridors. Traffic signal timing and coordination provides the opportunity to operate traffic signal systems in an **efficient** and **effective** manner.

Mobility

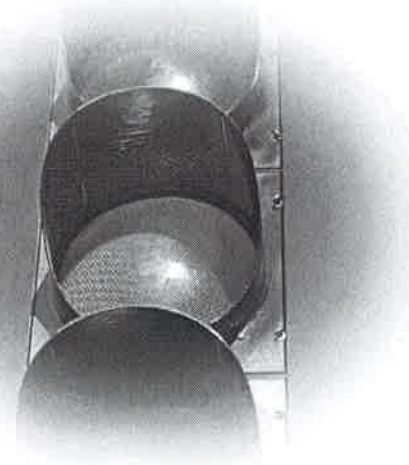
Synchronized traffic signals reduce delay by limiting stop-and-go traffic.

Air quality

Less stop-and-go traffic results in lower vehicle emissions.

Cost effectiveness

Coordinating traffic signals cost much less than adding lanes to improve the flow of traffic.



"Five percent of congestion is due to poorly timed traffic signals. Stop-and-go traffic increases air pollution and gas consumption, produces greater wear and tear on vehicles, and costs people and businesses money in the delay it imposes. In addition, poorly timed signals limit the capacity of the roadway, creating unnecessary congestion."

– Federal Highway Administration

**RK Can Utilize These
Tools to Create a
Custom Solution to
Maximize Effectiveness
for a Single Traffic
Signal or an
Entire Corridor**

- Perform Synchro/SimTraffic Modeling and Optimize Traffic Signal Timing
- Review Existing Equipment to Update and Upgrade Traffic Signal Systems
- Update Timing Plans to Minimize Delay and Improve Traffic Operations
- Design Traffic Signal Interconnect Plan Systems
- Design Traffic Signal System Master Plan to Improve Traffic Operations
- Identification of Traffic Signal Controller to Improve Traffic Operations
- Design Traffic Surveillance and Control System
- Implement Traffic Signal Timing Plans in the Field
- Prepare "Before and After" Timing Reports
- Analyze High Accident or Inefficient Intersections

Contact

Robert Kahn, P.E.
Founding Principal

Rogier Goedecke
President

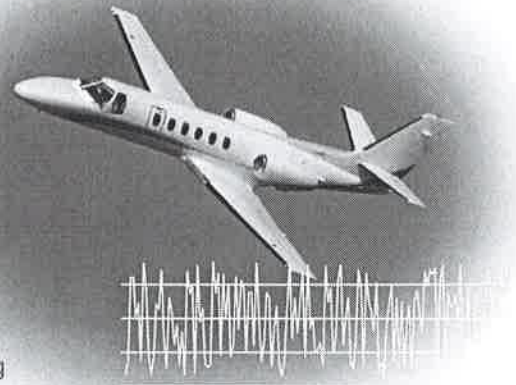
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Quality Transportation Solutions

Acoustical Engineering

Acoustical Engineering **improves the quality of life** inside a community by providing solutions to everyday community and environmental noises. Sound is abundant in most aspects of the modern world. Acoustics is the field of science which studies sound and vibration. RK's Acoustical Engineering team craft **noise relief** solutions to resolve problematic noise levels.

- EIR Noise Studies
- Noise Contour Analysis
- Noise Exposure Maps
- Noise Impact Studies
- Noise Measurements
- Airport/ Land Use Compatibility
- Sound Barrier Analysis
- Noise Elements
- Noise Prediction and Modeling
- Problem Solving
- Community and Environmental Noise Planning
- Stationary Source Noise Analysis
- Noise Ordinance Compliance



Noise pollution, also called environmental noise in technical venues, is **displeasing** sounds created by human or machine sources that disrupt the environment. RK utilizes noise mitigation strategies that are designed to **reduce** unwanted environmental **sound** which allows people to live harmoniously within their environment.

Experience: 700+ solutions

RK Engineering has worked on over 700 projects involving Acoustical Engineering. Robert Kahn, P.E. has been designated as a Certified Acoustical Engineer (No. 112-88) in the County of Orange. RK has completed hundreds of noise studies for many of Southern California's leading developers, builders, and public agencies. RK strives to develop cost effective solutions to community and environmental noise problems

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Quality Transportation Solutions

Safe Routes to School

Safe Routes to School is designed to encourage children to walk and bike to school through **education, encouragement, and engineering**. From promoting the initiative at schools and completing the grant application to traffic engineering and infrastructure improvements, RK along with its affiliates can help school districts facilitate the process of bringing a Safe Routes to School Program to their community. Having been successfully implemented in hundreds of communities throughout California and the United States, Safe Routes to School has **decreased traffic** and pollution and **increased the health and safety of children** and the community.

Solutions for:

- Designated safe routes to school plans
- Speeding/reckless driving in school zone
- Unsafe parking and drop-off/pick-up practices
- Long traffic queuing and backup during drop-off/pick-up times
- School bus loading zone conflicts and double parking
- Unclear school area signs and crosswalks with low visual impact and recognition
- Poorly maintained/faded crosswalks and signs
- Improving children's safety to enable more bicycling and walking



In 1994, 806 children ages fifteen and younger were killed and 30,000 were injured as pedestrians. That equals an average of 86 children killed or injured each day.

Children aged five through fifteen represent only 16 percent of the U.S. population. Yet they accounted for 30 percent of all pedestrian injuries in 1994.

– Federal Highway Association

RK Offers these Services to Get Your Children To and From School Safely and Efficiently

- Safe Route to School Plans
- Crosswalk Studies
- Internal Traffic Circulation Review
- Traffic Calming
- Parking studies
- Stop Warrant Analysis
- Traffic Signal Warrant Analysis
- In-Pavement Crosswalk Lighting
- Intersection Reviews for those with high accident rates.

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Quality Transportation Solutions

Traffic Control Plan Design

Worksite traffic control plans are designed to **direct** vehicular and pedestrian traffic around a construction zone, accident or other road disruption, thus **ensuring** the **safety** of emergency response teams, construction workers and the general public.

Worksite Traffic Control Plans

- Detour Plans
- Special Event Plans
- On-Site Traffic Control Management
- On-Site Spot Safety Inspections
- Pedestrian and Bicycle Traffic Control Plans



RK has traffic control experts who can professionally design traffic control plans tailored to your project's needs. We offer detailed plans for road detours, special events, and phased construction zones to move traffic safely through the work area, while protecting those working on the project. RK's plans are certified by Licensed Civil Engineers, ensuring a professional and thorough design.

**RK Can Utilize
These Tools
to Ensure
Safety and
Protection
at Your
Work Site**

- Spot Checks: Morning, Afternoon and Night
- Road Closures
- Flagging Operations
- Merging and Shifting
- Taper Calculations
- Traffic Control Consultation
- Identify Safety Needs
- Buffer/Work Area Calculations
- Worker Safety Considerations
- Temporary Striping/ Pavement Markings
- Temporary Signals
- Traffic Control Devices: Advance Warning Signs, Changeable Message Signs/ Arrowboards, Flashing Beacon, K-Rail/ Channeling Devices, Crash Cushions
- Barricades Type II and Type III with Signage
- California Manual on Uniform Traffic Control Devices (CA MUTCD)
- Work Area Traffic Control Handbook (WATCH)

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Ease your Traffic Trouble!

Need an Effective Traffic & Parking Plan?

Traffic Troubles? Parking Problems?

RK has the answer! **Get traffic at your facility moving** with a customized Traffic & Parking Management Plan.

Ease frustration from employees, visitors and your community by implementing an effective traffic and parking management plan.



RK Engineering Group, Inc. (RK) is a full service transportation engineering firm that designs strategies to effectively manage traffic flow and parking demand for vehicles arriving and departing your facility.

Proven Results of RK's Customized Traffic and Parking Management Plans

- Reduce traffic speeds
- Lessens impact on local residents and businesses
- Improves pedestrian movements
- Effectively reduces queuing and waiting times for visitors arriving and departing your facility
- Maximizes available on-site parking
- Improves environmental emissions at your site with less vehicle queuing and idle time.

RK's Innovative Engineering "Tool Box"

- Conduct On-Site Evaluations to determine existing conditions
- Design customized Traffic and Parking Management tools that are appropriate for your specific type of facility, location and peak operation periods.
- Recommend short-term, long-term and special event strategies to improve and maximize effectiveness of vehicles entering, exiting and parking at your facility

RK also provides air quality, noise, transportation planning & traffic engineering design services

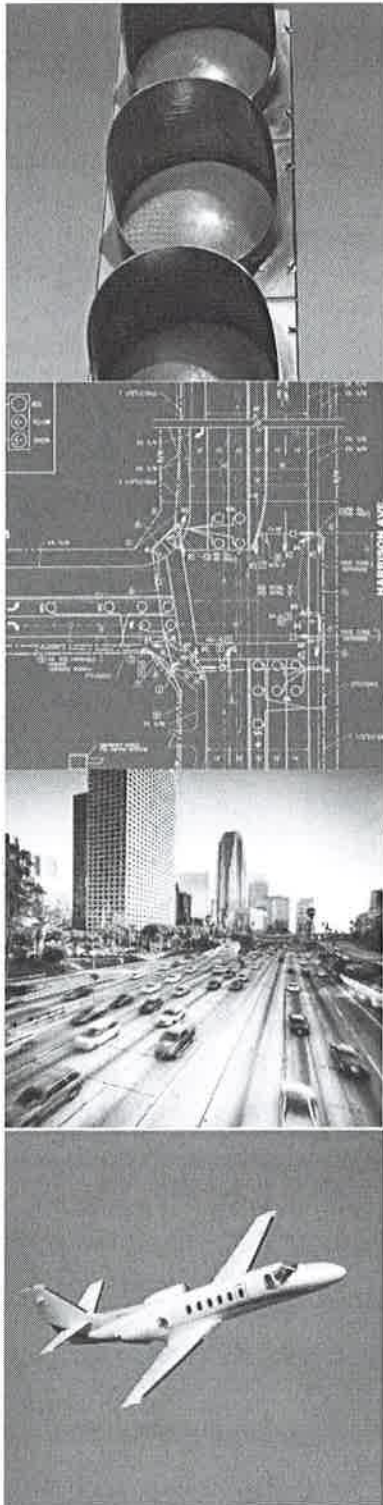
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By-Pass Roadblocks with Quality Solutions



Qualifications Statement

- Traffic Impact Analysis
- Circulation Planning
- Transportation Demand Management
- Transit Planning
- Parking Studies
- Environmental Engineering
- Traffic Engineering

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www.rkengineer.com

Qualifications Statement

RK engineering group, inc. uniquely combines engineering expertise and professionalism with creative thinking and innovative problem solving. The result is an extraordinary transportation engineering firm that possesses the requisite expertise as well as the ability to look across disciplinary boundaries for solutions others may overlook.

This innovative approach is evident by the breadth of services available to RK engineering group, inc.'s diverse clientele that includes regional governments, counties, cities, special districts, school districts, community associations, private developers and contractors, engineering and planning firms. Each client receives what RK engineering group, inc. is known for...on time, on target, on budget professional service.

The Complete Range of Transportation Engineering Expertise

RK engineering group, inc. is a complete transportation engineering firm offering the full range of services including:

- Transportation Planning
- Traffic Engineering
- Traffic Impact Studies
- Circulation Elements
- Transit/Pedestrian Systems
- Parking Studies
- Traffic Signal and Signing/Striping Plans
- Traffic Control Plans
- Street Lighting Plans
- Community Traffic Calming
- Traffic Signal Timing

RK engineering group, inc. also integrates transportation, air quality and noise impacts into environmental engineering services including:

- Acoustical Studies
- Sound Barrier Analysis
- Noise Elements
- Noise Ordinance Compliance
- Air Quality Studies

The Right Personnel for the Job

RK engineering group, inc.'s staff represent more than 70 years of cumulative experience in traffic engineering and related disciplines.

Beyond this experience, RK engineering group, inc. personnel are recognized leaders in the fields of transportation planning, traffic impact analysis, circulation planning, multi-modal planning, parking studies, and environmental engineering.

The combination of this experience and expertise means that major program assignments and small technical studies are all successfully completed to the satisfaction of RK engineering group, inc.'s clientele.

Quality Work Attracts Quality Clients

Perhaps the best measure of a firm's capabilities is the quality of the clientele it attracts. RK engineering group, inc. is pleased to count among its satisfied clientele the Orange County Transportation Authority, and the Transportation Corridor Agencies as well as the counties of Orange and Riverside.

Municipal clients have included the cities of Canyon Lakes, Huntington Beach, Irvine, Mammoth, Mission Viejo, Moreno Valley, Murrieta, Newport Beach, Perris, Rancho Santa Margarita, and San Juan Capistrano. Institutional clientele have included a range of school districts as well as respected institutions like the University of California, Irvine; Pomona College, Western State University College of Law, and California Baptist College. Community Association clients include the CZ Master Association in Coto de Caza, Aliso Viejo Community Association and numerous other associations.

RK engineering group, inc.'s client list also includes more than 500 private sector companies ranging from developers and engineers to urban planners.

Qualifications Statement

Traffic Impact Analysis

RK engineering group, inc. staff have prepared several hundred traffic impact studies throughout Southern and Central California, as well as Southern Nevada, Arizona and Colorado. Work products provided by the firm includes conceptual planning/feasibility studies or detailed design recommendations. The firm can evaluate both existing conditions and the effects of future development upon infrastructure requirements. RK engineering group, inc. staff have prepared numerous studies in compliance with Congestion Management Program (CMP) requirements.

RK engineering group, inc. responsibilities can include representing clients at Board of Supervisors, City Council and Planning/Traffic Commissions meetings; serving as a liaison with company/public agency representatives on technical matters involving traffic impacts; working with County, regional and state agencies to secure government approvals and funding for projects; and interfacing with other firms to provide coordination of engineering/planning and design of projects.

Circulation Planning

RK engineering group, inc. has a broad range of experience including city general plan circulation elements, specific plans, traffic control assessments for special attractions or major events, site access evaluations, traffic management plans and fee program studies.

RK engineering group, inc. services include the preparation of neighborhood traffic management plans to reduce volumes on residential streets, minimize vehicle speeds, and address "cut through" traffic issues. Traffic calming solutions which have been addressed are based on design and management strategies that aim to allow safer neighborhoods for residents. These solutions include roundabouts, street closures, speed humps, chokers, and access restrictions.

RK engineering group, inc. also provides services for school districts. These services include, but are not limited to sidewalk improvements, pedestrian and bicycle crosswalks, traffic control devices as well as diversion of traffic. Also, other services may include revising and recommending feasible school circulation as well as parking lot design for designation of "pick-up" and "drop-off" parking zones. This service is intended to provide a safe route of travel and a safe traffic environment for children attending schools.

Transportation Demand Management

Transportation demand management (TDM) strategies designated for local government action have taken on increased importance in light of federal conformity requirements. Many local governments have adopted trip reduction ordinances to comply with the state and federal mandates. RK engineering group, inc. has prepared TDM plans for industrial, office, retail and residential projects throughout Southern California. RK engineering group, inc. services include the determination of appropriate transportation control measures as well as project-specific implementation and monitoring strategies.

Transit Planning

The increasingly intermodal aspects of regional and local transportation are being addressed by RK engineering group, inc. on an integrated basis. RK engineering group, inc. staff have prepared detailed studies of on-road and rail transit services, including corridors and stations.

RK engineering group, inc. has provided assessments of the location, design and travel patterns associated with commuter rail stations in Orange County, San Bernardino County and Kern County. Accommodations for public transportation services, such as bus turnouts and pedestrian access linkages, have been incorporated into many large and small development projects based upon RK engineering group, inc. inputs.

Qualifications Statement

Parking Studies

RK engineering group, inc. has completed a number of parking studies for residential, commercial and industrial developments. Studies have included evaluating existing parking demand and the assessment of "shared parking" through the use of ULI shared parking evaluation procedures. Parking management plans have been developed to control parking for high parking generators (i.e. large institutional uses and special events including raceways and concerts).

RK engineering group, inc. develops creative and innovative methods for maximizing the efficiency of available parking resources.

Re-evaluating existing parking facility designs to improve circulation, safety, modify control operations and maximization of parking spaces is also a specialty of the company.

Environmental Engineering

As communities continue to evolve and develop, environmental noise and air quality impacts are a potential by-product of community expansion. RK engineering group, inc.. services include EIR air/noise studies, noise contour analysis, noise exposure maps (NEM), air/noise impact studies, community and environmental air/noise planning and noise mitigation design. The effects of traffic on noise and air quality are a significant by-product of roadway design. Robert Kahn, P.E. a Certified Acoustical Engineer (No. 112-88) in the County of Orange and is supported by Michael Dickerson, INCE (Institute of Noise Control Engineers) member. RK engineering group, inc. services include acoustical studies, truck mix studies, noise control assessments and noise mitigation design.

RK engineering group, inc. uses "state of the art" computer modeling to project noise impacts and also has the equipment to perform field measurements.

Traffic Engineering

RK engineering group, inc. provides a full range of traffic engineering capabilities including the design of traffic signals, signing and striping, street lighting and worksite traffic control plans. RK engineering group, inc. also provides studies for traffic signal warrants, weaving analysis, intersection safety studies and many other traffic engineering services that also include, but are definitely not limited to, pedestrian/ bicycle studies, warrant analysis, CA MUTCD compatibility and sight distance reviews. Work products provided by the firm can include concept plans, improvement plans, construction documents, traffic safety/traffic control studies and recommendations with respect to evaluating traffic control devices and other roadway design features. Traffic design plans are prepared using AutoCAD software to easily interface with other project plans. RK engineering group, inc. can prepare engineering studies to identify appropriate speed limits based upon radar speed surveys. Field review of existing conditions is an important element of the RK engineering group, inc. design process.

RK engineering group, inc. provides services for traffic signal timing and coordination in linking traffic signals along a corridor. The goal of traffic signal coordination is to safely optimize driver travel times and traffic flow along arterial corridors. This efficient method of operating traffic control systems not only benefits public safety but also benefits air quality resulting from lower emissions from decreased stop-and-go traffic. Traffic signal timing and coordination is a beneficial and cost effective method that increases driver mobility while also reducing air pollution. By providing traffic signal and coordination services, RK engineering group, inc. continues to aid cities and agencies in effectively reducing traffic congestion delay and air pollution.

RK engineering group, inc. responsibilities can also include providing complete traffic engineering plans, specifications and cost estimates; evaluating existing traffic conditions, including traffic control devices; recommending appropriate speed limits based upon radar speed studies, accident history and existing physical conditions; reviewing the need for traffic control devices; sight distance evaluations, including before and after project implementation; evaluation of the need for speed humps as an appropriate roadway design feature and other traffic engineering functions.

Robert Kahn, P.E., T.E

Principal

Areas of Expertise

Traffic Engineering
Transportation Planning
Transportation Solutions
Traffic Impact Analysis
Circulation Systems for Planned Communities
Traffic Control Device Warrants
Traffic Calming
Traffic Safety Studies
Bicycle Planning
Parking Demand Studies
Transportation Demand Management
Traffic Signal, Signing and Striping Plans
Traffic Control Plans
Parking Lot Design
Acoustical Engineering
Noise Impact Studies
Expert Witness Services

Professional History

RK Engineering Group, Inc.
2001-Present
RKJK & Associates, Inc., Principal, 1990-2000
Robert Kahn and Associates, Inc., Principal, 1988-1990
Jack G. Raub Company,
Vice President Engineering Planning, 1977-1988
The Irvine Company, Program Engineer, 1972-1977
Caltrans CA Division of Highways, Assistant Engineer, 1968-1972

Representative Experience

Robert Kahn, P.E., has worked professionally in traffic engineering and transportation planning since 1968. He received his master of science degree in civil engineering from the University of California, Berkeley, Institute of Transportation and Traffic Engineering. Mr. Kahn received his bachelors degree in Civil Engineering from the University of California, Berkeley.

Mr. Kahn started his career in California Division of Highways (Caltrans) and developed the first computerized surveillance and control system for the Los Angeles area. Mr. Kahn developed the California Incident Detection Logic which is utilized throughout California for the detection of traffic incidents on the freeway system.

Mr. Kahn has worked for a major land development company preparing Master Plans for infrastructure. He also has worked eleven years with a multi-disciplined consulting engineering firm in charge of the Engineering Planning Department. This included all facets of preliminary design, tentative map preparation, transportation and environmental engineering, and public agency coordination.

Mr. Kahn has provided traffic and transportation services to major planned communities including Aliso Viejo, Coto De Caza, Foothill Ranch, Highlands Ranch in Denver, Colorado, Mission Viejo, Talega Planned Community in San Clemente, and Wolf Valley Ranch in Temecula. He has also provided contract traffic engineering services to the Cities of Irvine, Norwalk, Perris and San Jacinto in Riverside County, California.

Mr. Kahn has prepared traffic impact studies for numerous communities throughout Southern California, Nevada and in Colorado. Major traffic impact studies include the Aliso Viejo Town Center, the Summit Development, the Shops at Mission Viejo, Kaleidoscope, Dana Point Headlands, Foothill Ranch, Talega, Majestic Spectrum, and Centre Pointe in the City of Chino.

His work in the area of parking demand studies and parking lot design has been extensive. Shared parking studies for the Aliso Viejo Town Center, Foothill Ranch Towne Centre, Trabuco Plaza and numerous commercial sites have been completed to accurately determine the peak parking demand for mixed use projects. Mr. Kahn has been able to make the most efficient utilization of parking lots by maximizing efficient and safe systems.

Robert Kahn, P.E., T.E

Principal

Education

University of California, Berkeley, M.S., Civil Engineering, 1968

University of California, Berkeley, B.S., Civil Engineering, 1967

University of California, Los Angeles, Graduate Courses in Transportation Systems, 1970

Registrations

California Registered Civil Engineer
No. 20285 – April 1971

California Registered Professional Engineer
Traffic, No. 0555 – June 1977

Colorado Professional Engineer
No. 22934, November 1984

Nevada Professional Engineer Civil
No. 10722 – March 1994

County of Orange, California Certified Acoustical Consultant
No. 201020 - 1984

Affiliations

Institute of Transportation Engineers (ITE)

American Society of Civil Engineers (ASCE)

Urban Land Institute (ULI)

Orange County Traffic Engineers Council (OCTEC)

Teaching

UCI Graduate Urban Design Studio Class – Guest Instructor

ITS Berkeley – Tech Transfer
Fundamentals of Traffic Engineering – Instructor

UCI Senior Civil Engineering Mentoring Program

Mr. Kahn has been an innovator in developing and implementing traffic calming techniques. Over twenty years ago, Mr. Kahn refined the design and implementation standards for speed humps for use in local neighborhoods. Most recently, he has been involved in the development of modern roundabouts in lieu of traffic signals or other traffic control devices at intersections. Mr. Kahn previously presented the use of traffic calming devices in newly developing communities to the Institute of Transportation Engineers Traffic Calming Conference in Monterey, California.

Mr. Kahn has been involved in the design of traffic signal systems, signing and striping plans on hundreds of projects for both the public and private sector. Most recently, he has completed the design of several traffic signals which will serve the renovated Shops at Mission Viejo Mall. Mr. Kahn was in charge of a major ITS project for the City of Irvine, which provided fiberoptic interconnect and closed circuit TV along Barranca Parkway, Alton Parkway and Lake Forest Drive.

Mr. Kahn has been involved in acoustical engineering since 1978. He was in responsible charge of the Aliso Viejo Noise Monitoring Program which redefined the 65 CNEL noise contours for MCAS El Toro. He has also developed computer applications of the FHWA Noise Model.

Mr. Kahn has prepared numerous noise impact reports in the Aliso Viejo, Mission Viejo, Foothill Ranch, Santa Margarita, Ladera and Talega Planned Communities. Noise impacts from stationery sources including car washes, loading docks, air conditioning compressors, drive-thru speakers and other sources have been evaluated in the Aliso Viejo Auto Retail Center Noise Study, Albertsons Store 606 Noise Study-Rancho Cucamonga, Pro Source Distribution Building Final Noise Study in Ontario. Major specific plan and zone change noise studies have been prepared for the Summit Heights Specific Plan in Fontana, Lytle Creek Land and Resources Property in Rialto, Tamarack Square in Carlsbad, California, International Trade and Transportation Center in Kern County, California, and Sun City/Palm Springs.

Mr. Kahn founded the firm of Robert Kahn and Associates in 1988, which was the predecessor to RKJK & Associates, Inc. in 1990. He has made presentations to the ITE and the California Public Works Conference. Mr. Kahn has published numerous articles on traffic impact assessment, traffic calming, striping and the status of Bicycle Sharing in the USA.

Robert Kahn, P.E., T.E.

Principal

Robert Kahn has been involved in numerous legal cases as an expert witness and providing legal assistance in the area of traffic and environmental engineering. This has included traffic/parking impact analysis, traffic/circulation/parking impacts of ROW takes, traffic engineering design review, traffic safety studies and noise/vibration impact assessments. A sampling of these projects include the following cases:

- Tustin Avenue/Rose Drive Grade Separation Impact to Del Cerro Mobile Estates, City of Placentia
- 9582 Chapman Avenue – ULI Shared Parking, City of Garden Grove
- Plantation Apartments Norwalk 12809 Kalnor Avenue I-5 Construction Noise Monitoring Assessment
- City of Huntington Beach vs. Alvarez, et al, Traffic Review of ROW taking
- Gene Autry Way Extension – Impacts to Anaheim Holiday Inn and Staybridge Suites Hotel, Anaheim
- UCSD Student Center Traffic and Parking Impact Review, City of San Diego
- Palma De La Reina Traffic Impact Analysis Review
- Newport Tech Center Traffic Study Review, Newport Beach
- City of Irvine Planning Area 18, 34 and 39 DEIR Traffic Impact Review, City of Irvine
- City of San Diego Big Box Ordinance, City of San Diego
- City of Yucaipa Big Box Ordinance, City of Yucaipa
- Electra Real Estates USA Mid Coast Corridor Transit Project Traffic/Circulation and Parking Impact Review, City of San Diego
- Rancho El Revino Specific Plan Traffic Impact Study Review
- President Hotel Santa Ana parking lot dispute
- Caceres vs. City of Fontana, represented City in an Intersection (Production at Santa Ana Ave.) Accident
- Caronna vs. City of Fontana, represented City in an Intersection (Sierra Ave. and Summit Ave.) Accident



Rogier H. Goedecke

President

Areas of Expertise

- Business Development
- Corporate Management
- Financial Review & Analysis
- Sales & Marketing
- Project Management
- Traffic Impact Analysis
- Parking Demand Analysis

Education

B.S. International Marketing & Sales Management. Southern Illinois University at Carbondale, 1996

Professional History

- RK Engineering Group, Inc.,
President
2006 to Present
- Segue Corporation
Vice President, Corporate Development
2005-2006
- Goedecke and Assoc. Inc.
Partner / Vice President
1996-2005

Affiliation and Awards

- American Planning Association Member
- City of Aliso Viejo Planning Commission Member (2007-2010)
- Urban Land Institute Member (2005-Current)
- Distinguished Alumni Guest Speaker at the SIU College of Business
- World University Games competitor, Long Distance Swimming

Representative Experience

As President, Rogier Goedecke brings over 20 years of business development and managerial experience to RK Engineering Group, Inc. His commitment to superior customer service and team leadership is evident in his experience in global operations and management within the IT industry.

Mr. Goedecke is responsible for directing RK's strategic plans and integrating advanced solutions in order to better serve clients and enhance RK's market presence. In addition, Mr. Goedecke is also responsible for overall business operations, business development and marketing at RK, as well as, overseeing project management for the Transportation Planning and Environmental divisions of the firm.

During his career, Mr. Goedecke was most recently Vice President of Corporate Development and was responsible for expanding business opportunities by building mutual partnerships and exclusive contracts. Prior to that experience, he was a partner in a premier worldwide computer and communications equipment distributor. Since its inception in 1995, it grew to include locations in the USA, The Netherlands and Australia and served the needs of Fortune 100 companies, such as: NCR, HP, Unisys and IBM.

Mr. Goedecke regularly lectures at universities on current issues in Business and Customer Service and has published articles in professional trade journals on Management and Logistics. At the Visionary Selling to Executives Conference, he was honored to receive a commendation for excellence.

Mr. Goedecke has managed Traffic Impact Studies, Parking Demand Analysis, Traffic Calming etc. for RK throughout Southern California and successfully coordinated RK's staff efforts for comprehensive analysis, mitigation and study preparation all while maintaining RK's mission to provide clients with accurate, on-time and on-budget service.

Mohammad "Alex" Tabrizi, P.E., T.E. Associate Principal Engineer

Areas of Expertise

Traffic Engineering
Transportation Planning & Engineering
Traffic Impact Analysis
Transportation Demand Management Plans & Strategies
Due Diligence Studies
Traffic Signal Timing & Progression Analysis
Site Access, Wayfinding & Circulation System Design & Review
Project & Infrastructure Phasing
Roundabout Analysis
Traffic Control Device Warrants
Traffic Calming & Traffic Safety Studies
Parking Demand Studies
Traffic Control Plans
Parking Lot Design

Professional History

RK Engineering Group, Inc.
2014-Present

RBF Consulting, Associate, 2005-2014

Urban Crossroads, Inc., Engineering Aide, 2003-2005

Education

University of California, Irvine, B.S., Civil Engineering, 2005

Registrations

California Registered Civil Engineer
No. 78923 – December 2011

California Registered Traffic Engineer
No. 2722 – December 2014

Affiliations

American Society of Civil Engineers (ASCE)

Orange County Traffic Engineers Council (OCTEC)

Representative Experience

Alex Tabrizi, P.E., T.E., has worked professionally in the field of traffic engineering and transportation planning/engineering since 2003. He received his bachelor's degree in civil engineering with an emphasis on structural engineering from the University of California, Irvine.

Mr. Tabrizi has extensive experience in providing transportation planning and engineering consulting services and expertise to a wide range of clients including private sector, land developers, public agencies, various districts of California Department of Transportation (Caltrans), and local governments. Mr. Tabrizi has completed and supervised preparation of hundreds of complex transportation planning and parking demand/utilization studies over the past decade with a successful track record in providing innovative, cost-effective and practical technical consulting services and solutions for politically sensitive, complex, and unique projects involving numerous stakeholders and requiring to meet accelerated project schedules.

Mr. Tabrizi has performed transportation planning studies dealing with various stages of project development, such as signal warrant analysis, circulation analysis, full traffic impact analysis, roundabout analysis and parking studies. He has prepared traffic flow visual simulations combining measured vehicular and pedestrian volumes with aerial imagery to show existing and future traffic circulation for public understanding and discussion.

Mr. Tabrizi has also completed a number of transportation engineering and roadway design projects ranging from preparing preliminary studies and reports such as Caltrans Project Reports (PR) and City street improvement concepts to final construction plans, specifications, and cost estimates for Caltrans highway improvement projects.

Mr. Tabrizi is knowledgeable in computer applications for transportation engineering and planning, including, AutoCAD, Microstation with InRoads, Traffix, HCS, Synchro/SimTraffic, and aaSIDRA.

Allison Kahn Goedecke, M.B.A. Senior Transportation Planner

Areas of Expertise

Transportation Planning

Parking Studies

Education

Oxford University
Certificate in Global Management
2002

Pepperdine University
M.B.A.
Master of Business Administration
With Honors, 2002

University of California, Irvine
B.A., Economics
Summa Cum Laude, Phi Beta Kappa
1997

Professional History

RK Engineering Group, Inc.
Transportation Planner
2001 - Present

RKJK & Associates, Inc.
Project Manager
1998 - 2001

Light & Associates, Inc.
Account Executive
1997 - 1998

RKJK & Associates, Inc.
Administrative Assistant
1991 - 1997

Affiliation and Awards

Phi Beta Kappa (B.A.)

Beta Gamma Sigma Scholastic
Honor Society (M.B.A.)

Representative Experience

Allison Goedecke has worked professionally in transportation planning since 1998 and in the building industry since 1991.

Ms. Goedecke received her MBA from Pepperdine University where she prepared a strategic analysis for entrepreneurial engineering firms as a part of her final project. After graduation, Ms. Goedecke was invited to earn a certificate in Global Management from Oxford University in England.

Ms. Goedecke has experience in managing and performing traffic impact analysis and parking studies for both residential and commercial developments. Prior to her work in the transportation engineering field, Ms. Goedecke was an advertising account executive for new home builders, which was instrumental in her learning to build successful consultant-client relationships and provided a valuable perspective on the building industry.

While working as a Transportation Planner on projects throughout the Southern California area, Ms. Goedecke has performed analyses of traffic study areas and developed mitigation measures to improve level of service and traffic operation within the surrounding areas. Her project experience includes performing traffic signal warrants, parking studies, HCM and ICU analysis, determining fair-share contributions, and crafting innovative solutions to mitigate traffic impacts throughout project development communities.

Ms. Goedecke's recent projects include: The Marble Mountain/Moffett Meadows Access Study (Lennar Homes), Murrieta Spectrum Traffic Impact Study, United Auto General Plan Traffic Impact Study, Target Huntington Beach Traffic Impact Study, and the Artesia Oasis Shared Traffic Impact Study.

Throughout her career, Ms. Goedecke has demonstrated excellence in project leadership, divergent problem solving and dedication to client satisfaction.

Bryan Estrada, AICP, PTP

Senior Associate

Areas of Expertise

Transportation and Environmental Planning

Traffic Impact Studies

Air Quality Analysis

Greenhouse Gas/Global Climate Change Analysis

Environmental Acoustics/Noise Analysis

Parking

CEQA Compliance

Synchro Traffic Analysis Software

California Emissions Estimator Model (CalEEMod)

FHWA Noise Modeling

SoundPlan Software

Education

University of California, Irvine
B.A., Urban Studies

California Air Resources Board, Air Quality Training Program

Geo Instruments Vibration Monitoring Short Course

Professional History

RK Engineering Group, Inc.
Senior Associate
2007 - Present

Affiliations

American Planning Association (APA)

Association of Environmental Professionals (AEP)

Representative Experience

Mr. Bryan Estrada is a native of Southern California and also stayed in the area by attending the University of California, Irvine where he received a Bachelor of Arts degree in Urban Studies. Mr. Estrada's multidisciplinary background is concentrated around current transportation challenges and their physical, economic, and environmental impacts on urban areas. Mr. Estrada is committed to solving problems related to sustainable community development and environmental design.

Since 2007, Mr. Estrada has gained experience in the many aspects of Transportation and Environmental Planning while working with RK Engineering Group. He is an active member of the American Planning Association (APA) and the Association of Environmental Professionals (AEP), and stays up to date on the latest trends and topics concerning CEQA policy. He is frequently engaged with local government agencies, community groups, and developers to help to craft innovative solutions to mitigate traffic, noise and air quality impacts throughout project development communities.

Mr. Estrada's experience includes traffic/transportation planning, air quality and greenhouse gas analysis, and environmental acoustics/noise analysis. He has also contributed to the design and construction of traffic signal plans, signing and striping plans and traffic control plans. He is regularly out in the field performing assessments and inventories of project sites and meeting with community stakeholders.

Mr. Estrada works on transportation and environmental planning projects that range from focused site-specific technical studies to regional and General Plan level analyses. His recent work includes Mixed Use Development projects in Downtown Huntington Beach, the City of Aliso Viejo General Plan Update and Aliso Viejo Town Center Vision Plan, Eleanor Roosevelt High School eStem Academy Traffic Impact Study and On-Site Circulation Plan (Eastvale, CA), Great Wolf Lodge Resort (Garden Grove, CA), Starbucks Coffee Shops (multiple locations through Southern California), Paradise Knolls Specific Plan (Jurupa Valley, CA), Vista Del Agua Specific Plan (Coachella, CA), and Monterey Park Hotel Mixed Use Development Project (Monterey Park, CA).

Mr. Estrada has obtained the American Institute of Certified Planners (AICP) certification granted by the American Planning Association and the Professional Transportation Planner (PTP) certification granted by the Transportation Professional Certification Board.

Jethro Jay Narciso, E.I.T.

Engineer

Areas of Expertise

Transportation Planning
Transportation Engineering
Transportation Demand Management
Traffic Impact Analysis
Parking Studies
Queuing Studies
Acoustical Studies
Computer Aided Drafting (AutoCAD)
Traffix (Traffic Analysis Software)

Education

University of California, Irvine
B.S., Civil Engineering
Specialization in Transportation Systems Engineering

Professional History

RK Engineering Group, Inc.
Engineering Aide
2015 - Present

RCE Consultants, Inc.
Intern
2014 - 2015

Representative Experience

Mr. Jethro Jay Narciso is a native of Southern California and also stayed in the area by attending the University of California, Irvine where he received a Bachelor of Science degree in Civil Engineering, with a specialization in Transportation Systems Engineering. Mr. Narciso's diverse background in his education and career has allowed him to gain an understanding of current transportation challenges and their solutions.

Since 2015, Mr. Narciso has gained experience in the many aspects of Transportation Engineering and Transportation Planning while working with RK Engineering Group. He has analyzed traffic data for future projects and assisted with the development of mitigation measures to improve level of service and traffic operations within the surrounding roadway networks. He has also performed analyses of parking and queuing scenarios and has assisted with the development of mitigation measures to improve circulation and traffic operations within the project area and its surrounding areas. In addition, he has also conducted several acoustical studies and has crafted mitigation measures to meet the standards of particular jurisdictions and agencies.

Mr. Narciso's experience includes traffic impact reports, parking studies, queuing studies, and acoustical studies. He regularly performs field assessments and inventories of project sites. He has also contributed to the design and construction of traffic signal plans, signing and striping plans and traffic control plans.

Mr. Narciso is currently pursuing his Professional Engineering license.

Darshan Shivaiah, M.S

Environmental Specialist

Areas of Expertise

Acoustical Studies

Air Quality Studies

Transportation Planning

Transportation Engineering

Transportation Demand Management

Traffic Impact Analysis

Queuing Studies

SoundPLAN (Acoustical Modelling Software)

CalEEMod

Computer Aided Drafting (AutoCAD)

Traffix (Traffic Analysis Software)

Education

University of California, Irvine
M.S., Environmental Engineering
Specialization in Air Quality and Water & Wastewater Engineering

Professional History

RK Engineering Group, Inc.
Engineer
2018 - Present

LA Regional Water Quality Board
Intern
2017

Representative Experience

Mr. Darshan Shivaiah is a native of Southern California and also stayed in the area by attending the University of California, Irvine where he received a Master of Science degree in Environmental Engineering, with a specialization in Air Quality and Water & Wastewater Engineering. Mr. Shivaiah's diverse background in his education and career has allowed him to gain an understanding of current environmental and transportation challenges and their solutions.

Since 2018, Mr. Shivaiah has gained experience in the many aspects of Environmental Engineering, Transportation Engineering and Transportation Planning while working with RK Engineering Group. He has analyzed several acoustical and air quality studies and has crafted mitigation measures to meet the standards of particular jurisdictions and agencies. He has also performed analyses of parking and queuing scenarios and has assisted with the development of mitigation measures to improve circulation and traffic operations within the project area and its surrounding areas. In addition, he has also analyzed traffic data for future projects and assisted with the development of mitigation measures to improve level of service and traffic operations within the surrounding roadway networks.

Mr. Shivaiah's experience includes acoustical impact analysis, air quality and greenhouse gas reports, traffic impact reports, parking studies and queuing studies. He regularly performs field assessments and inventories of project sites.

Mr. Shivaiah is currently pursuing his E.I.T license.

EXHIBIT D

Del Mar Heights Elementary

School Accountability Report Card Reported Using Data from the 2018—19 School Year California Department of Education

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC web page at <https://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF web page at <https://www.cde.ca.gov/fq/aa/k/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest web page at <https://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

Mr. Jason Soileau, Principal

Principal, Del Mar Heights Elementary

About Our School

The quality of instruction and leadership at Del Mar Heights is excellent due to the cooperative effort of the entire staff and community. Our principal, Jason Soileau, has over 25 years of experience in education and holds a master's degree in Educational Administration/Supervision. Prior to coming to Del Mar Heights, Mr. Soileau worked as an elementary teacher, special education teacher, assistant principal, and principal in both Texas and Louisiana.

Del Mar Heights is guided by shared decision making with all parties. We have weekly staff or Professional Learning Community team meetings. Staff meetings are held bimonthly and all staff participate in ongoing professional learning through our collaborative learning Wednesdays. The School Site Council (SSC), which is represented equally by parents and staff, meets quarterly. Our active PTA provides ongoing support for the total school program. We update our detailed Single Plan for Student Achievement (SPSA) annually. Del Mar Heights teachers develop and align curriculum in accordance with the state framework, model curriculum standards, district policies, and student instructional needs. Del Mar Heights is committed to our District Design 2022, a bold plan that pushes us in an unrelenting pursuit of the extraordinary school experience.

Contact

Del Mar Heights Elementary
13555 Boquita Dr.
Del Mar, CA 92014-3453

Phone: 858-755-9367
Email: jsoileau@dmusd.org

About This School

Contact Information (School Year 2019—20)

District Contact Information (School Year 2019—20)	
District Name	Del Mar Union Elementary
Phone Number	(858) 755-9301
Superintendent	Holly McClurg
Email Address	hmcclurg@dmusd.org
Website	http://www.dmusd.org

School Contact Information (School Year 2019—20)	
School Name	Del Mar Heights Elementary
Street	13555 Boquita Dr.
City, State, Zip	Del Mar, Ca, 92014-3453
Phone Number	858-755-9367
Principal	Mr. Jason Soileau, Principal
Email Address	jsoileau@dmusd.org
Website	www.dmusd.org/heights
County-District-School (CDS) Code	37680566038111

Last updated: 1/7/2020

School Description and Mission Statement (School Year 2019—20)

Built in 1959 and the oldest standing school in Del Mar, Del Mar Heights Elementary School is a safe, attractive learning community composed of 470 students in kindergarten through sixth grade. We celebrate the diversity of our families within our school. An environment of high expectations for social and academic success has created a positive child-centered learning environment that strives to meet the individual needs and talents of each child in order to assist them in reaching their maximum potential. A shared vision of high expectations has empowered our students to consistently perform above the county and state average and exhibit exemplary interpersonal skills in preparation to become leaders in our global society.

The Del Mar Heights certificated staff includes a principal, 22 classroom teachers, and STEAM+ specialist teachers offering instruction in the arts, physical education, science, and technology, 2 special day class teachers, 2 resource specialist teachers, 2 speech and language pathologists, and a school psychologist. Support staff includes an administrative assistant and office assistant, health technician, librarian, school plant manager and night custodian, and 13 instructional assistants. This outstanding, dedicated staff diligently works together to provide support for each child and to promote excellence for the entire school program.

Del Mar Heights has highly qualified, caring teachers and support staff who are fully credentialed and who regularly collaborate using a Professional Learning Community model. Staff regularly attends professional learning trainings and conferences to strengthen their teaching strategies. Teachers work in collaborative teams, planning lessons together, analyzing the results of student assessments, and planning ways to differentiate instruction to meet the needs of individual students.

Shared decision making is the norm at Del Mar Heights. We have weekly certificated staff or Professional Learning Community meetings or trainings. The School Site Council (SSC), comprised of equal representation of parents and staff, meets throughout the year. Our active Parent Teacher Association (PTA) supports success of all students with total school programming assistance. Del Mar Heights teachers develop and align curriculum in accordance with the state framework, curriculum standards, district policies, and student instructional needs.

Del Mar Heights is focused on creating programs and experiences that honor the intellectual and social/emotional development of the whole child. Our multifaceted programs are designed to provide experiences in art, music, technology, science, and physical education as extensions of the classroom. Classroom teachers work collaboratively with our science lab teacher to offer inquiry-based science lessons.

At Del Mar Heights, we are committed to building and sustaining a collaborative, community of learners among teachers. Teachers within a grade level work together to design students' learning experiences and collaborate with teachers in other grade levels to create an articulated program. The staff as a whole regularly participates in professional learning and engages in dialogue about best practices.

Del Mar Heights School epitomizes a collaborative and dynamic partnership between the students, parents, teachers, and staff. We highly value this relationship and observe daily how powerful it can be when everyone is working together. By capitalizing on our collective talents, our school flourishes. Further school information is available at www.dmusd.org/heights.

School Vision: We will make a positive impact on the world by developing confident, compassionate global leaders.

School Mission: We will provide a dynamic academic environment that ignites and unites the passions of its community to deliver a world class learning experience for every child

Major Achievements – Most Recent Year

Del Mar Heights School is focused on creating programs and experiences that honor the intellectual and social/emotional development of the whole child. Our multifaceted programs are designed to provide experiences in art, drama, music, technology, science, and physical education as extensions of the classroom. Classroom teachers work collaboratively with our science teacher to offer inquiry-based science activities in our Science Lab. Our specialist teachers work collaboratively and dynamically with classroom teachers to create programs that inspire our students through our STEAM+ curriculum.

In addition to the STEAM+ curriculum, students have the opportunity to participate in Dolphin Leadership, Robotics Club, and Mileage and Running Clubs. Each spring our students share their accomplishments at our annual Art Show, Science Fair, and Open House. The entire school community participates in our annual Harvestfest, Winterfest and Dancefest celebrations.

A great strength of Del Mar Heights School is the strong level of parent and community support. Our dedicated volunteers facilitate classroom learning, activities, and events. Most classrooms use volunteers for a variety of support and instructional tasks. Our active PTA is an essential component of this volunteer effort. The PTA's annual sponsorship of activities and programs includes: Arts and Music residencies and assemblies, Drama Production, SciFri, Garden Club, Dads' Club, Fall Harvestfest, Talent Show, Arts Contest, Jogathon, Used Book Fair, Cultural Heights, Understanding Differences, Heights Cares, Countdown to Summer, Technology grants, Staff Appreciation activities, and mini-grants for staff members. The many thousands of hours of volunteer support provided by the PTA helps to create the positive school atmosphere enjoyed at Del Mar Heights School.

Focus for Improvement – Most Recent Year

The Del Mar Heights School Site Council (SSC) and Site Strategic Planning Team meet regularly to monitor progress toward meeting the school's goals. To ensure goals are achieved, all grade levels will do the following:

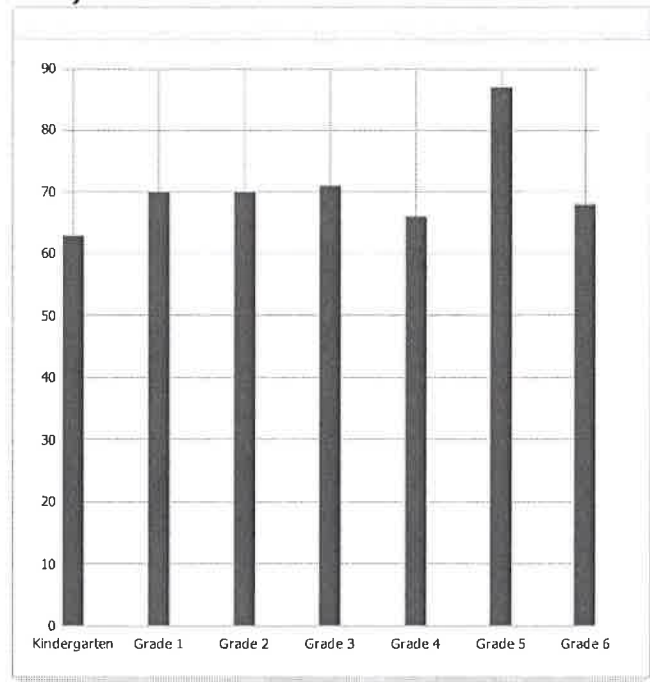
- Regularly analyze student work then share information and strategies to improve consistency of instruction and increase continuity between grade levels.
- Collaborate in Professional Learning Community teams to analyze data, and recommend and implement instructional strategies to challenge students who are achieving at a high level and to support students who are having difficulties.
- Differentiate (customize) instruction to meet the needs of all students. Use technology as an instructional tool.

Our mathematics goals include using common problem-solving strategies and protocols in all classes within and across grade levels, and explicitly teaching mathematical vocabulary. Teachers will continue their professional training in Cognitively Guided Instruction (CGI) to increase their understanding and use of best instructional practices to develop deep mathematical thinking. Our reading goals include: emphasizing reading comprehension strategies through the use of close reading at all grade levels; teaching reading strategies to students in upper grades to support comprehension of expository text, including social studies and science texts; developing vocabulary and using fluency exercises in all classes. Our writing goal focuses on improving writing proficiency in all common core designated genres of writing at all grade levels.

Last updated: 1/7/2020

Student Enrollment by Grade Level (School Year 2018—19)

Grade Level	Number of Students
Kindergarten	63
Grade 1	70
Grade 2	70
Grade 3	71
Grade 4	66
Grade 5	87
Grade 6	68
Total Enrollment	495



Last updated: 1/7/2020

Student Enrollment by Student Group (School Year 2018—19)

Student Group	Percent of Total Enrollment
Black or African American	0.80 %
American Indian or Alaska Native	0.20 %
Asian	10.50 %
Filipino	1.00 %
Hispanic or Latino	8.70 %
Native Hawaiian or Pacific Islander	0.20 %
White	69.70 %
Two or More Races	8.90 %
Student Group (Other)	Percent of Total Enrollment
Socioeconomically Disadvantaged	6.30 %
English Learners	4.00 %
Students with Disabilities	16.00 %
Foster Youth	%
Homeless	%

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Average Class Size and Class Size Distribution (Elementary) School Year (2016—17)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	17.00	4		
1	22.00		3	
2	18.00	3		
3	22.00		3	
4	22.00		3	
5	23.00	1	3	
6	24.00		3	
Other**				

* Number of classes indicates how many classes fall into each size category (a range of total students per class).

** "Other" category is for multi-grade level classes.

Average Class Size and Class Size Distribution (Elementary) School Year (2017—18)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	20.00	1	3	
1	22.00		3	
2	23.00		3	
3	21.00		3	
4	24.00		3	
5	22.00		3	
6	27.00		3	
Other**	10.00	1		

* Number of classes indicates how many classes fall into each size category (a range of total students per class).

** "Other" category is for multi-grade level classes.

Average Class Size and Class Size Distribution (Elementary) School Year (2018—19)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	20.00	2	1	
1	23.00		3	
2	22.00	1	2	
3	23.00		3	
4	21.00		3	
5	23.00	1	3	
6	23.00		3	
Other**	8.00	1		

* Number of classes indicates how many classes fall into each size category (a range of total students per class).

** "Other" category is for multi-grade level classes.

Last updated: 1/7/2020

EXHIBIT E

